

## **KLINGELNBERG AG**

Precision gearing champion with Swiss and German heritage





### **Disclaimer**

This presentation may contain specific forward-looking statements, e.g., statements including terms like "believe", "assume", "expect", "forecast", "project", "may", "could", "might", "will" or similar expressions. Such forward-looking statements are subject to known and unknown risks, uncertainties and other factors which may result in a substantial divergence between the actual results, financial situation, development or performance of Klingelnberg Group and those explicitly or implicitly presumed in these statements. Such factors include, but are not limited to, future global economic conditions, changed market conditions, competition from other companies, effects and risks of new technologies, costs of compliance with applicable laws, regulations and standards, diverse political, legal, economic and other conditions affecting markets in which the Klingelnberg Group operates, and other factors beyond its control. Against the background of these uncertainties, readers should not rely on forward-looking statements. Klingelnberg Group assumes no responsibility to up-date forward-looking statements or to adapt them to future events or developments.

This presentation may contain certain measures that are not measures defined by Swiss GAAP FER. These non-Swiss GAAP FER financial measures have limitations as analytical tools and should not be viewed as indicators of, or alternatives to, the Group's results or any performance or liquidity measures under Swiss GAAP FER, as set forth in its consolidated financial statements. The non-Swiss GAAP FER financial measures should therefore be considered as supplementary information to, and read only in conjunction with, the consolidated financial statements of the Group. Since not all companies compute these or other non-Swiss GAAP FER financial measures in the same way, the manner in which the Klingelnberg Group's management has chosen to compute the non-Swiss GAAP FER financial measures presented herein may not be comparable with similarly defined terms used by other companies. As a result, you are cautioned not to place undue reliance on any non-Swiss GAAP FER financial measures and ratios included herein.



## H1 Presentation 2018/19

### **Agenda**

### Topic

- 1. Current situation
- 2. Financial results
- 3. Selected strategic projects



## Highlights of H1 2018/19

#### Full-year guidance reconfirmed





# 2. Financial results



## Income statement: sales and result on track for full-year target

#### KLINGELNBERG Group

#### **Consolidated income statement**

(in €m)

	H1 2017/18		H1 2018/19		Deviations	
Net sales from goods and services	76.4	100%	99.1	100%	22.7	30%
Other operating income	1.9	2%	2.5	3%	0.6	32%
Change in inventory of finished and unfinished goods	33.6	44%	22.1	22%	(11.5)	(34%)
Raw material expense	(49.8)	(65%)	(54.9)	(55%)	(5.1)	(10%)
Personnel expense	(46.1)	(60%)	(48.7)	(49%)	(2.6)	(6%)
Depreciation on tangible fixed assets	(3.1)	(4%)	(3.1)	(3%)	0.0	0%
Amortisation on intangible assets	(0.2)	(0%)	(0.2)	(0%)	0.0	(8%)
Other operating expense	(18.4)	(24%)	(21.6)	(22%)	(3.1)	(17%)
Share of result from joint ventures	0.2	0%	0.2	0%	0.0	(16%)
Operating result (EBIT)	(5.5)	(7%)	(4.7)	(5%)	0.9	16%
Financial result	(0.2)	(0%)	(1.7)	(2%)	(1.6)	
Profit before income taxes	(5.7)	(7%)	(6.4)	(6%)	(0.7)	(12%)
Income taxes	0.5	1%	1.6	2%	1.0	201%
Net profit	(5.2)	(7%)	(4.8)	(5%)	0.4	7%

#### **Comments**

• Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.



### Attractive topline growth of about 30% vs. previous half-year...

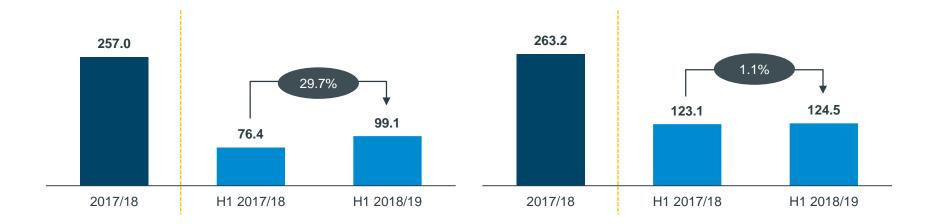
#### ...paired with a strong order intake foundation

#### Net sales from goods and services

(in €m / year-over-year growth in %)

#### Order intake

(in €m / year-over-year growth in %)



- Net sales grew by c.30% in the first half of the financial year, representing a significant year-over-year increase
- Machine projects of the three divisions bevel gear, cylindrical gear (+214%) and measuring devices could all be delivered according to plan
- Large number of incoming orders in first half-year further support our 2018/19 targets

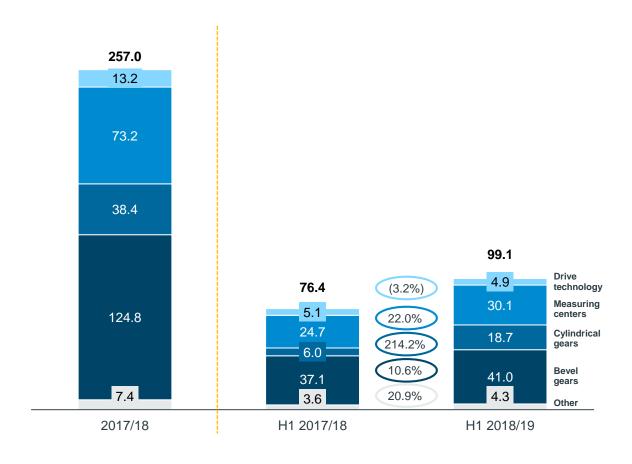


## Product mix: significant shift to cylindrical gears

#### Net sales development by business unit

#### **Group net sales development**

(in €m / year-over-year growth in %)



- Sales increases in all business Units except for "Drive Technology"
- Highest growth rate in "Cylindrical Gear" business unit
- Compared to the previous year, the product mix shifts to "cylindrical gear" business unit



## **Income statement: Personnel expense**

#### **KLINGELNBERG Group**

#### **Consolidated income statement**

(in €m)

	H1 2017/18		H1 2018/19		Deviations	
Net sales from goods and services	76.4	100%	99.	1 100%	22.7	30%
Other operating income	1.9	2%	2.	5 3%	0.6	32%
Change in inventory of finished and unfinished goods	33.6	44%	22.	1 22%	(11.5)	(34%)
Raw material expense	(49.8)	(65%)	(54.9	9) (55%)	(5.1)	(10%)
Personnel expense	(46.1)	(60%)	(48.7	7) (49%)	(2.6)	(6%)
Depreciation on tangible fixed assets	(3.1)	(4%)	(3.	1) (3%)	0.0	0%
Amortisation on intangible assets	(0.2)	(0%)	(0.2	2) (0%)	0.0	(8%)
Other operating expense	(18.4)	(24%)	(21.6	6) (22%)	(3.1)	(17%)
Share of result from joint ventures	0.2	0%	0.	2 0%	0.0	(16%)
Operating result (EBIT)	(5.5)	(7%)	(4.7	7) (5%)	0.9	16%
Financial result	(0.2)	(0%)	(1.7	7) (2%)	(1.6)	
Profit before income taxes	(5.7)	(7%)	(6.4	4) (6%)	(0.7)	(12%)
Income taxes	0.5	1%	1.	6 2%	1.0	201%
Net profit	(5.2)	(7%)	(4.8	3) (5%)	0.4	7%

#### **Comments**

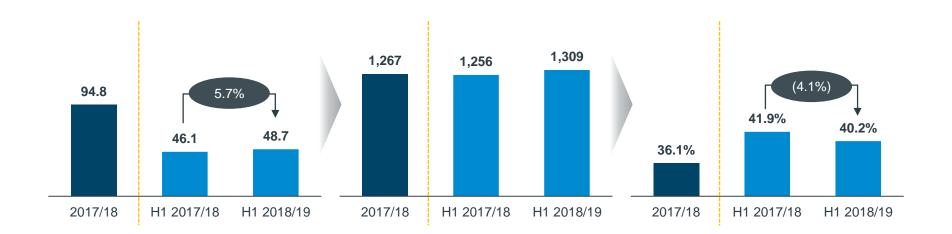
• Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.



### Personal ratio decreased due higher sales and efficiency projects

Personnel expense (in €m / year-over-year growth in %) Employees (Number of FTEs)

Personnel ratio (in % of total output)<sup>(1)</sup>



- Personnel expenses increase by EUR 2.6 million
- Tariff Raises in Germany +4.3%
- Number of FTEs increase from 1,256 to 1,309
- The personnel ratio decreases by 1.7ppts



## **Income statement: Other operating income & expense**

### **KLINGELNBERG Group**

#### **Consolidated income statement**

(in €m)

	H1 2017/18		H1 20	H1 2018/19		Deviations	
Net sales from goods and services	76.4	100%	99.1	100%	22.7	30%	
Other operating income	1.9	2%	2.5	3%	0.6	32%	
Change in inventory of finished and unfinished goods	33.6	44%	22.1	22%	(11.5)	(34%)	
Raw material expense	(49.8)	(65%)	(54.9)	(55%)	(5.1)	(10%)	
Personnel expense	(46.1)	(60%)	(48.7)	(49%)	(2.6)	(6%)	
Depreciation on tangible fixed assets	(3.1)	(4%)	(3.1)	(3%)	0.0	0%	
Amortisation on intangible assets	(0.2)	(0%)	(0.2)	(0%)	0.0	(8%)	
Other operating expense	(18.4)	(24%)	(21.6)	(22%)	(3.1)	(17%)	
Share of result from joint ventures	0.2	0%	0.2	0%	0.0	(16%)	
Operating result (EBIT)	(5.5)	(7%)	(4.7)	(5%)	0.9	16%	
Financial result	(0.2)	(0%)	(1.7)	(2%)	(1.6)		
Profit before income taxes	(5.7)	(7%)	(6.4)	(6%)	(0.7)	(12%)	
Income taxes	0.5	1%	1.6	2%	1.0	201%	
Net profit	(5.2)	(7%)	(4.8)	(5%)	0.4	7%	

#### **Comments**

• Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.

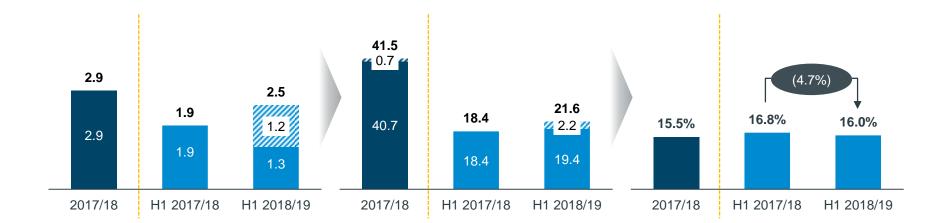


## Other expense ratio decreased due to leverage effects

Other operating income (OOI) (in €m)

Other operating expense (OOE) (in €m)

Adj. expense ratio<sup>(1)</sup> (in % of total output)<sup>(2)</sup>



- The OOI contains outgoing invoices to the emitting shareholder amounting EUR 1.2 million (IPO)
- The OOE contains IPO expenses of EUR 0.7 million in 2017/18 and EUR 2.2 million in H1 2018/19
- The adjusted expense ratio decreases by 0.8ppts



### **Income statement: EBIT and EBT**

#### KLINGELNBERG Group

#### **Consolidated income statement**

(in €m)

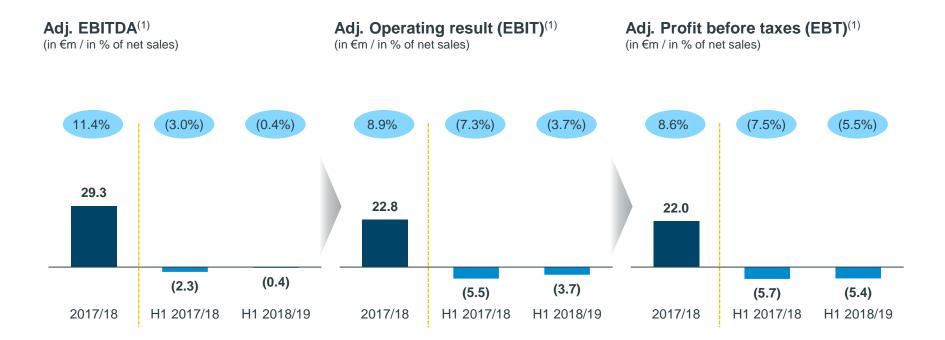
	H1 2017/18		H1 2018/19		Deviations	
Net sales from goods and services	76.4	100%	99.1	100%	22.7	30%
Other operating income	1.9	2%	2.5	3%	0.6	32%
Change in inventory of finished and unfinished goods	33.6	44%	22.1	22%	(11.5)	(34%)
Raw material expense	(49.8)	(65%)	(54.9)	(55%)	(5.1)	(10%)
Personnel expense	(46.1)	(60%)	(48.7)	(49%)	(2.6)	(6%)
Depreciation on tangible fixed assets	(3.1)	(4%)	(3.1)	(3%)	0.0	0%
Amortisation on intangible assets	(0.2)	(0%)	(0.2)	(0%)	0.0	(8%)
Other operating expense	(18.4)	(24%)	(21.6)	(22%)	(3.1)	(17%)
Share of result from joint ventures	0.2	0%	0.2	0%	0.0	(16%)
Operating result (EBIT)	(5.5)	(7%)	(4.7)	(5%)	0.9	16%
Financial result	(0.2)	(0%)	(1.7)	(2%)	(1.6)	
Profit before income taxes	(5.7)	(7%)	(6.4)	(6%)	(0.7)	(12%)
Income taxes	0.5	1%	1.6	2%	1.0	201%
Net profit	(5.2)	(7%)	(4.8)	(5%)	0.4	7%

#### **Comments**

Unless otherwise indicated, all figures are rounded up or down to the nearest hundred thousand Euros.



## Adj. EBIT and Adj. EBITDA well above previous half-year



- Adjusted EBITDA and EBIT improved compared to the previous year
- The adj. EBT is influenced by a "mathematic" currency effect

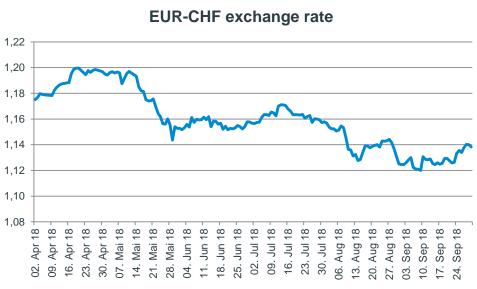


### **Explanation foreign exchange result – main effect**

#### Effect on adjusted EBT - simplified

#### **Situation**

- On the CashPool-account the AG holds EUR 25 million
- Exchange rate EUR-CHF (per 31-March 2018): 1.17875
- Exchange rate EUR-CHF (per 30-September 2018): 1.13100



Development CashPool	CashPool (in € 000s)	Exchange rate	CashPool (in CHF 000s	
31-March 2018	25,000	1.17875	29,469	
30-September 2018	25,000	1.13100	28,275	
Difference	-	(0.04775)	(1,194)	



# 3. Selected strategic projects



Q&A

